



# GA-SEGONYANA LOCAL MUNICIPALITY

2021-2022

SDBIP



As the Mayor of Ga-Segonyana Local Municipality, I hereby approve this document as the Revised Service Delivery and Budget Implementation Plan (SDBIP) of this municipality and thus constituting the Annual Plan for the Municipality for the financial year 2020/21.



NEO-MASEGELA MAYOR

Date: 28 June 2021

## Table of Contents

NO	CONTENT	PAGE NO
1	Legislative Framework	3
2	Timing and Methodology	4
3	SDBIP Cycle	5
4	The SDBI as a Monitoring and Reporting Tool	6
5	Monthly Projections of Revenue to be collected for each source	8
6	Monthly Projections of Expenditure (Operating and Capital) and revenue for each source	9
7	Monthly Capital Expenditure	10
8	Detailed capital per Ward	11
9	Service Delivery targets	12

## **1. Legislative Framework**

Section 1 of the Municipal Finance Management Act (No.56 of 2003) defines the SDBIP as:

“a detailed plan approved by the mayor of a municipality in terms of section 53 (1)(c)(ii) for implementing the municipality’s delivery of services and the execution of its annual budget and which must include (as part of the top layer) the following:

- a. projections for each month of-
  - i. revenue to be collected, by source; and
  - ii. operational and capital expenditure, by vote;
- b. Service delivery targets and performance indicators for each quarter”.

In developing a good performance management tool for the municipality, the IDP is drafted, the budget is drafted and the service delivery and budget implementation plan (SDBIP) is developed in order to put into effect the budget. The SDBIP is a monitoring and implementation tool that is the vital link between the Mayor, Council and Administration as it facilitates the process for holding management accountable for its performance. The SDBIP quantifies the strategic objectives as highlighted in the budget to measurable outcomes. It is then, that as a monitoring tool, the Mayor and Council are able to monitor the performance of Senior Managers and the Community is able to monitor the municipality.

Adherence to this SDBIP will ensure that the objectives set out in the budget are achieved and hence the objectives and goals identified in the IDP will be realised, thus ensuring service delivery and that the municipality meets the needs of the community.

The Ga-Segonyana Local Municipality SDBIP is established in terms of the Municipal Systems Act 32 of 2000 and compliance is further mandated by the following pieces of legislation to budget and deliver services to the community of Ga-Segonyana Local Municipality;

Frequent and Nature of Report	Mandate	Recipient
Monthly reporting on actual revenue targets and spending against budget no later than 10 working days after the end of each month	Section 71 of the MFMA	National Treasury
Quarterly progress report	Section 41 (1) (e) of the Systems Act, Section 166 (2) (a) (v) and (vii) of the Municipal Management Finance Act (MFMA) and Regulation 7 of Municipal Planning and	1. Municipal Manager 2. Mayor 3. EXCO 4. Audit Committee

Frequent and Nature of Report	Mandate	Recipient
	Performance Management Regulations.	5. National Treasury
Mid-year performance assessment	Section 13 (2) (a) of Municipal Planning and Performance Management Regulations 2001.	1. Municipal Manager 2. Mayor 3. EXCO 4. Council 5. Audit Committee 6. National Treasury 7. Provincial Government
Annual report (to be tabled before Council by 31 January (draft and approved / published)	Sections 121 and 127 of the MFMA, as read with Section 46 of the Systems Act and Section 6 of the Systems Amendment Act.	1. Mayor 2. EXCO 3. MPAC 4. Council 5. Audit Committee 6. Auditor-General 7. National Treasury 8. Provincial Government 9. Local Community

## 2.Timing and Methodology

“Section 69 (3) (a) of the MFMA requires the accounting officer (Municipal Manager) to submit draft SDBIP and annual performance agreements for the municipal manager and all senior managers, as required in terms of section 57 (1) (b) of the Municipal Systems Act. These should be submitted to the mayor not later than 14 days after the approval of the annual budget. The Mayor in accordance with section 53 (3) (a) & (b) of the MFMA must not later than 14 days after the approval of the SDBIP ensure that the revenue and expenditure projections for each month and service delivery targets and performance indicators for each quarter, as set out in the SDBIP are made public. In the light of this statement must also ensure that the performance agreements of the municipal manager, senior managers and any other categories of officials as may be prescribed, are also made public. Copies of

such performance agreements must be submitted to the Council and MEC for local government in the province”.

These are the legal requirements and deadline limits to assist a municipality to comply with the law; however, best practice suggests that this be done earlier by municipalities, starting with senior managers to draw up their second layer departmental SDBIPs in the early stages of the planning and budget preparation process in line with the strategic direction set in the IDP. The mayor and municipal manager should lead this process.

The municipality should ideally publish its draft SDBIP with its draft budget, or soon after as supporting documentation to assist its budget hearings process normally held at the end of March or in April.

It should be noted that it is up to the municipality to determine extra detail, and whether they wish to bring forward their deadlines for submission and approval. A municipality could also opt to have a high level SDBIP complete with ward break-downs for tabling and publication, but may also in addition make available lower layer departmental SDBIPs and other information as requested by Council.

With careful planning of the budget process it may be possible for the Mayor to approve the SDBIP in less than 7 days after the council approves the budget. Legally, to take account of possible revisions to the budget, the Act allows for this to occur not later than 28 days after budget approval.

The SDBIP is a key management, implementation and monitoring tool, which provides operational content to the end-of-year service delivery targets, set in the budget and IDP. It determines the performance agreements for the municipal manager and all top managers, whose performance can then be monitored through Section 71 and 72 reports, and evaluated through the annual report process.

### 3. SDBIP Cycle

The SDBIP process comprises the following stages, which forms part of a cycle:

**Planning:** During this phase the SDBIP process Plan is developed, to be tabled with the IDP Process Plan. SDBIP related processes e.g. workshop schedules distribution of circulars and training workshops, are also reviewed during this phase.

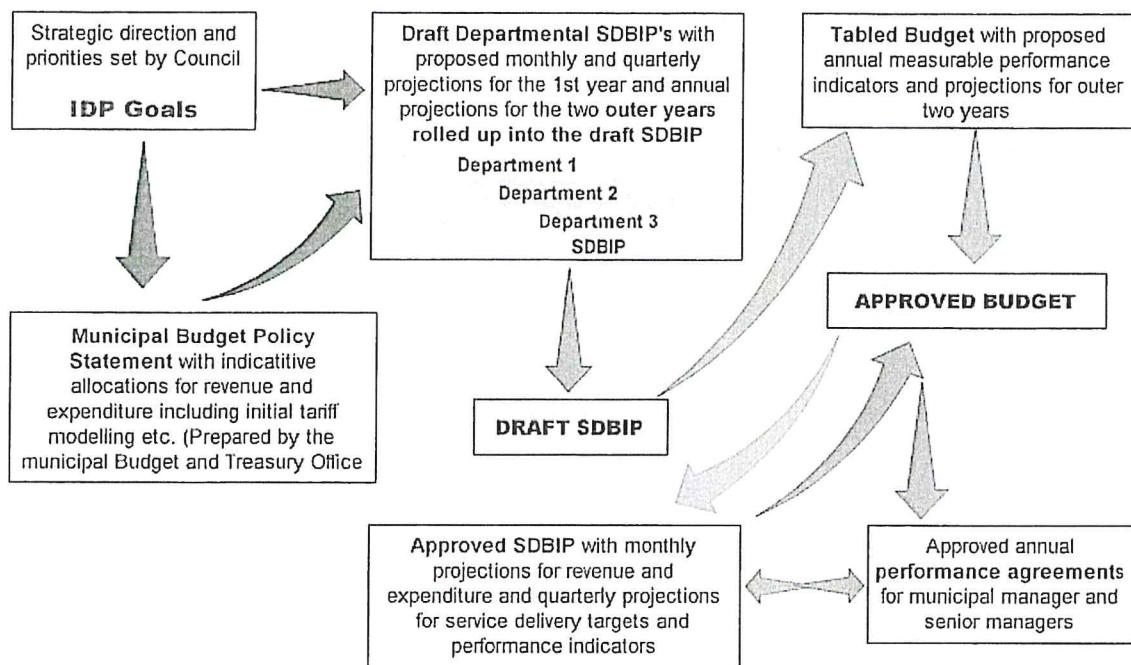
**Strategizing:** During this phase the IDP is reviewed and subsequent SDBIP programmes and projects for the next 5 years based on local, provincial and national issues, previous year's performance and current economic and demographic trends etc.

**Tabling:** Consultation with the community and stakeholders of the IDP on the SDBIP is done through budget hearings and formal local, provincial and national inputs or responses are also considered in developing the final document.

**Adoption:** The Mayor approves the SDBIP no later than 28 days after the adoption of the Municipality's budget.

**Publishing:** The adopted SDBIP is made public and is published on the Council's website.

The process for preparing and approving the SDBIP, as depicted in the MFMA Circular No.13, is diagrammatically summarised as follows:



#### 4.The SDBIP as a Monitoring and Reporting Tool

This section covers reporting on the SDBIP as a way of linking the SDBIP with the oversight and monitoring operations of the Municipal Administration. Various reporting requirements are outlined in the MFMA and both the Mayor and the Accounting officer have clear roles to play in preparing and presenting these reports. The SDBIP provides an excellent basis for generating the reports for which the MFMA requires. These reports then allow the Council to monitor the implementation of Service Delivery Programs and Initiatives across the Municipality boundaries.

##### 4.1 Quarterly Reporting

Section 52 (d) of the MFMA compels the Mayor to submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality within 30 days of the end of each quarter. The quarterly performance projections captured in the SDBIP form the basis for the mayor's quarterly report.

##### 4.2 Mid-Year Reporting

Section 72 (1) (a) of the MFMA outlines the requirements for mid-year reporting.

The Accounting Officer is required by the 25th January of each year to assess the performance of the municipality during the first half of the year taking into account:

- ✓ The monthly statements referred to in section 71 of the first half of the year;
- ✓ The municipalities service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the Service Delivery and Budget Implementation Plan;
- ✓ The past year's annual report, and progress on resolving problems identified in the annual report; and,

Choose name from list - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

R thousand	Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1	Budget Year +2	
	<b>Multi-year expenditure to be appropriated</b>	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 1 - Vole 1 : Executive & Council			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Vole 2 : FINANCE AND ADMINISTRATION			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Vole 3 : COMMUNITY AND SOCIAL SERVICES			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Vole 4 : SPORTS & RECREATION			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Vole 5 : PUBLIC SAFETY			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - Vole 6 : PLANNING AND DEVELOPMENT			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - Vole 7 : ROAD TRANSPORT			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Vole 8 : ENVIRONMENTAL PROTECTION			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Vole 9 : ENERGY SOURCES			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Vole 10 : WATER MANAGEMENT			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - Vole 11 : WASTE WATER MANAGEMENT			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Vole 12 : WASTE MANAGEMENT			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Vole 13 : Other			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - NULL			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>		2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	<b>Single-year expenditure to be appropriated</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 1 - Vole 1 : Executive & Council			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Vole 2 : FINANCE AND ADMINISTRATION			501	501	501	501	501	501	501	501	501	501	501	501	501	501	501	-
Vote 3 - Vole 3 : COMMUNITY AND SOCIAL SERVICES			39	39	39	39	39	39	39	39	39	39	39	39	39	39	39	-
Vote 4 - Vole 4 : SPORTS & RECREATION			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Vole 5 : PUBLIC SAFETY			1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	1 167	-
Vote 6 - Vole 6 : PLANNING AND DEVELOPMENT			25	25	25	25	25	25	25	25	25	25	25	25	25	25	25	-
Vote 7 - Vole 7 : ROAD TRANSPORT			2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	2 266	-
Vote 8 - Vole 8 : ENVIRONMENTAL PROTECTION			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Vole 9 : ENERGY SOURCES			2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	2 833	-
Vote 10 - Vole 10 : WATER MANAGEMENT			2 525	2 525	2 525	2 525	2 525	2 525	2 525	2 525	2 525	2 525	2 525	2 525	2 525	2 525	2 525	-
Vote 11 - Vole 11 : WASTE WATER MANAGEMENT			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Vole 12 : WASTE MANAGEMENT			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Vole 13 : Other			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - NULL			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		2	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	-
<b>Total Capital Expenditure</b>		2	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

Choose name from list - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework				
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25		
R thousand																		
<b>Revenue By Vote</b>																		
Vote 1 - Vote 1 : Executive & Council		607	607	607	607	607	607	607	607	607	607	607	607	607	607	607	607	
Vote 2 - Vote 2 : FINANCE AND ADMINISTRATION		7 047	7 047	7 047	7 047	7 047	7 047	7 047	7 047	7 047	7 047	7 047	7 047	7 047	7 047	7 047	7 047	
Vote 3 - Vote 3: COMMUNITY AND SOCIAL SERVICES		323	323	323	323	323	323	323	323	323	323	323	323	323	323	323	323	
Vote 4 - Vote 4 : SPORTS & RECREATION		274	274	274	274	274	274	274	274	274	274	274	274	274	274	274	274	
Vote 5 - Vote 5 : PUBLIC SAFETY		1 237	1 237	1 237	1 237	1 237	1 237	1 237	1 237	1 237	1 237	1 237	1 237	1 237	1 237	1 237	1 237	
Vote 6 - Vote 6 : PLANNING AND DEVELOPMENT		1 738	1 738	1 738	1 738	1 738	1 738	1 738	1 738	1 738	1 738	1 738	1 738	1 738	1 738	1 738	1 738	
Vote 7 - Vote 7 : ROAD TRANSPORT		2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	2 894	
Vote 8 - Vote 8 : ENVIRONMENTAL PROTECTION		46	46	46	46	46	46	46	46	46	46	46	46	46	46	46	46	
Vote 9 - Vote 9 : ENERGY SOURCES		19 174	19 174	19 174	19 174	19 174	19 174	19 174	19 174	19 174	19 174	19 174	19 174	19 174	19 174	19 174	19 174	
Vote 10 - Vote 10 : WATER MANAGEMENT		9 361	9 361	9 361	9 361	9 361	9 361	9 361	9 361	9 361	9 361	9 361	9 361	9 361	9 361	9 361	9 361	
Vote 11 - Vote 11 : WASTE WATER MANAGEMENT		4 335	4 335	4 335	4 335	4 335	4 335	4 335	4 335	4 335	4 335	4 335	4 335	4 335	4 335	4 335	4 335	
Vote 12 - Vote 12 : WASTE MANAGEMENT		3 600	3 600	3 600	3 600	3 600	3 600	3 600	3 600	3 600	3 600	3 600	3 600	3 600	3 600	3 600	3 600	
Vote 13 - Vote 13 : Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 14 - NULL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 15 - NULL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Revenue by Vote</b>		50 636	50 636	50 636	50 636	50 636	50 636	50 636	50 636	50 636	50 636	50 636	50 636	50 636	50 636	50 636	50 636	
<b>Expenditure by Vote to be appropriated</b>																		
Vote 1 - Vote 1 : Executive & Council		1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464	1 464
Vote 2 - Vote 2 : FINANCE AND ADMINISTRATION		18 153	18 153	18 153	18 153	18 153	18 153	18 153	18 153	18 153	18 153	18 153	18 153	18 153	18 153	18 153	18 153	18 153
Vote 3 - Vote 3: COMMUNITY AND SOCIAL SERVICES		1 249	1 249	1 249	1 249	1 249	1 249	1 249	1 249	1 249	1 249	1 249	1 249	1 249	1 249	1 249	1 249	1 249
Vote 4 - Vote 4 : SPORTS & RECREATION		895	895	895	895	895	895	895	895	895	895	895	895	895	895	895	895	895
Vote 5 - Vote 5 : PUBLIC SAFETY		338	338	338	338	338	338	338	338	338	338	338	338	338	338	338	338	338
Vote 6 - Vote 6 : PLANNING AND DEVELOPMENT		2 093	2 093	2 093	2 093	2 093	2 093	2 093	2 093	2 093	2 093	2 093	2 093	2 093	2 093	2 093	2 093	2 093
Vote 7 - Vote 7 : ROAD TRANSPORT		1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967	1 967
Vote 8 - Vote 8 : ENVIRONMENTAL PROTECTION		18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18	18
Vote 9 - Vote 9 : ENERGY SOURCES		9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375	9 375
Vote 10 - Vote 10 : WATER MANAGEMENT		3 041	3 041	3 041	3 041	3 041	3 041	3 041	3 041	3 041	3 041	3 041	3 041	3 041	3 041	3 041	3 041	3 041
Vote 11 - Vote 11 : WASTE WATER MANAGEMENT		1 870	1 870	1 870	1 870	1 870	1 870	1 870	1 870	1 870	1 870	1 870	1 870	1 870	1 870	1 870	1 870	1 870
Vote 12 - Vote 12 : WASTE MANAGEMENT		1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681	1 681
Vote 13 - Vote 13 : Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 14 - NULL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Vote 15 - NULL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Expenditure by Vote</b>		42 144	42 144	42 144	42 144	42 144	42 144	42 144	42 144	42 144	42 144	42 144	42 144	42 144	42 144	42 144	42 144	42 144
<b>Surplus/(Deficit) before assoc.</b>		8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/(deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Surplus/(Deficit)</b>	1	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492	8 492
<b>References</b>																		

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

2. References

Surplus/(Deficit) before assoc.

Taxation

Attributable to minorities

Share of surplus/(deficit) of associate

Surplus/(Deficit)

References

Choose name from list - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS R thousand	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework				
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year +1	Budget Year +2	Budget Year +3	2020/21	2021/22
<b>Cash Receipts By Source</b>																	
Property sales	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	3 972	47 665	48 875	39 860	39 860	39 860
Service charges - electricity revenue	10 462	10 462	10 462	10 462	10 462	10 462	10 462	10 462	10 462	10 462	10 462	10 462	126 545	126 632	132 131	132 131	132 131
Service charges - water revenue	2 602	2 602	2 602	2 602	2 602	2 602	2 602	2 602	2 602	2 602	2 602	2 602	31 707	31 707	33 134	33 134	33 134
Service charges - sanitation revenue	1 224	1 224	1 224	1 224	1 224	1 224	1 224	1 224	1 224	1 224	1 224	1 224	14 684	15 350	16 020	16 020	16 020
Rental of facilities and equipment	891	891	891	891	891	891	891	891	891	891	891	891	11 986	11 986	11 156	11 156	11 156
Interest earned - external investments	837	837	837	837	837	837	837	837	837	837	837	837	10 046	10 488	10 960	10 960	10 960
Interest earned - outstanding debtors	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3 813	3 813	3 813
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and Subsidies - Operational	17 146	17 146	17 146	17 146	17 146	17 146	17 146	17 146	17 146	17 146	17 146	17 146	208 528	208 528	208 313	208 313	208 313
Other revenue	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	1 125	13 636	13 636	13 049	13 049	13 049
<b>Cash Receipts By Source</b>	38 944	38 944	38 944	38 944	38 944	38 944	38 944	38 944	38 944	38 944	38 944	38 944	472 362	472 362	472 362	472 362	472 362
Other Cash Flows by Source																	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	8 555	8 555	8 555	8 555	8 555	8 555	8 555	8 555	8 555	8 555	8 555	8 555	102 654	99 276	99 011	99 011	99 011
<b>Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Hospitals, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)</b>																	
Proceeds on disposal of fixed and intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/trading	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Receipts By Source</b>	47 499	47 499	47 499	47 499	47 499	47 499	47 499	47 499	47 499	47 499	47 499	47 499	565 987	571 638	531 832	531 832	531 832
<b>Cash Payments by Type</b>																	
Employee related costs	14 872	14 872	14 872	14 872	14 872	14 872	14 872	14 872	14 872	14 872	14 872	14 872	178 466	186 413	255 516	255 516	255 516
Rumeration of councillors	75	75	75	75	75	75	75	75	75	75	75	75	-	-	-	-	-
Finance charges	7 868	7 868	7 868	7 868	7 868	7 868	7 868	7 868	7 868	7 868	7 868	7 868	7 658	7 658	94 417	100 659	105 189
Bulk purchases - electricity	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisitions - water & other inventory	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Contracted services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Cash expenditure	7 099	7 099	7 099	7 099	7 099	7 099	7 099	7 099	7 099	7 099	7 099	7 099	85 186	78 237	70 258	70 258	70 258
<b>Cash Payments by Type</b>	29 914	29 914	29 914	29 914	29 914	29 914	29 914	29 914	29 914	29 914	29 914	29 914	359 970	366 250	459 481	459 481	459 481
Capital assets	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	9 355	112 262	119 011	119 011
Repayment of borrowing	208	208	208	208	208	208	208	208	208	208	208	208	2 500	2 000	1 500	1 500	1 500
Other Cash Flows/Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Cash Payments by Type</b>	39 476	39 476	39 476	39 476	39 476	39 476	39 476	39 476	39 476	39 476	39 476	39 476	467 526	580 002	580 002	580 002	580 002
<b>NET INCREASE/DECREASE IN CASH HELD</b>	8 021	8 021	8 021	8 021	8 021	8 021	8 021	8 021	8 021	8 021	8 021	8 021	104 113	104 113	13 850	13 850	13 850
Cash held at the month/year begin:	59 921	67 291	75 313	83 334	91 355	99 376	107 398	115 19	123 440	131 461	139 483	147 504	155 525	155 525	259 638	259 638	259 638
Cash held at the month/year end:	67	67	67	67	67	67	67	67	67	67	67	67	273 468	273 468	273 468	273 468	273 468
References																	

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because limiting differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTRF it is now directly linked to A7.

**2021/22 THREE YEAR MIG IMPLEMENTATION PLAN**

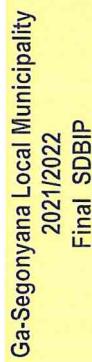
	2021/2022	2022/2023	2023/2024
<b>ITEM</b>			
Construction of Ward 8 Bathharos community hall	465 271.05		
Vergenoeg: Construction of lined double pit toilet (Sanitation)	12 012 543.10		
Maruping/Itireleng Section: Extension of water supply reticulation		R 10 543 291.50	
Construction of Kuruman Firestation and emergency disaster management facilities	14 000 000.00	R 1 482 659.02	
Upgrading of multi Sports facilities in Wrenchville		R 11 630 775.20	R 3 505 119.37
PMU	2 600 000.00	R 2 600 000.00	R 3 000 000.00
Magojaneng (RDP to block D): Upgrading of gravel internal road to paved road	10 868 159.23	R 9 152 623.00	
Bathharos ( Nanana Section): Upgrading of gravel internal road to paved road	15 852 743.70	R 13 785 390.00	
Kagung (Westederby and hardvard paved road)	468 282.92	R 11 543 261.28	
Mapoteng Road (Diamond View) L shape from Galaletsang to Tlhabane Road. (Invest more on diamond			R 22 564 456.00
Maruping: Upgrading of gravel internal road to paved road (Tsago Road)			R 10 552 996.43
Seoding: Construction of new community hall			R 12 153 653.00
Upgrading of sports facilities in Maruping			R 11 630 775.20
<b>TOTAL VALUE OF PROJECTS</b>	<b>R 56 267 000.00</b>	<b>R 60 738 000.00</b>	<b>R 63 407 000.00</b>
<b>APPROVED MIG ALLOCATION</b>	<b>R 56 267 000.00</b>	<b>R 60 738 000.00</b>	<b>R 63 407 000.00</b>

**2021/22 WATER SERVICE INFRASTRUCTURE GRANTS**

PROJECT NAME	ITEM	BUDGET YEAR 2021/22	2022/2023	2023/2024
		Amount	Amount	
Magojaneng Block D water supply VS Dikgweng		R 898 418.64		
Mapoteng source development		R 549 249.82		
Water Service Operating Subsidy (WSOS)		R 1 072 292.04		
Maruping/Batlhatos bulk water supply phase 3 - Ward 8, 9, 10, 14		R 1 189 455.46		
Geeboom bulk water supply		R 12 056 067.65	R 2 940 022.05	
Mapoteng (diamond View)				R 15 000 000.00
Magojaneng Tsweleopele		R 11 692 942.40		R 12 250 000.00
New Mokalamosesane		R 14 234 516.39	R 749 185.08	
Bankhara Bodulong Bulk water supply (450 sites)		R 14 617 850.47		R 15 000 000.00
<b>TOTAL VALUE OF PROJECTS</b>		<b>R 30 000 000.00</b>	<b>R 30 000 000.00</b>	<b>R 42 250 000.00</b>
<b>DORA ALLOCATION</b>		<b>R 30 000 000.00</b>	<b>R 30 000 000.00</b>	<b>R 42 250 000.00</b>

INTEGRATED NATIONAL ELECTRIFICATION  
PROGRAMME  
2021/22

PROJECT NAME	2021/2022	2022/2023	2023/2024
ITEM	Amount	Amount	Amount
INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME	R 31 000 000.00	R 11 138 000.00	R 16 354 000.00
DORA ALLOCATION	R 31 000 000.00	R 11 138 000.00	R 16 354 000.00


  
**Ga-Segonyana Local Municipality**  
 2021/2022  
 Final SDBIP



**Key Performance Area: Institutional Development and Organisational Development**

Strategic Goals	Programme (IDP)	Objectives	Key Performance Indicators	Baseline	Target output (Annual target)	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget		Portfolio of Evidence
							Quarterly Targets						
Municipal Capacity and Infrastructure Development	Labour relations	To ensure labour peace and productivity by maintaining continuous engagements with staff or organised labour	KPI 1 Litigation cases attended by 30 June 2022.	80%	Litigation cases attended to expressed as a % of total number of litigations submitted by 30 June 2021.	4 Quarterly reports on litigation cases attended to by 30 June 2022.	Number	1	1	1	1	R3 000 000,00	Summary reports
		To continuously ensure the municipality comply to legislation	KPI 2 Signed Contracts/Service Level Agreements (SLA) by 30 June 2022.	100%	Signed Contracts/Service Level Agreements (SLA) expressed as % of the total number of service providers appointed by 30 June 2021.	4 Quarterly reports on Signed Contracts/Service Level Agreement by 30 June 2022.	Number	1	1	1	1	Operational	Appointed services providers report and signed SLAs.
	Legal Services	KPI 3 Contract management	New	4 Quarterly reports on monitoring of contracts.	Number	1	1	1	1	1	1	Operational	Quarterly progress report on contract management & contract register.

Key Performance Area: Institutional Development and Organisational Development							Quarterly Targets				Annual Budget				Portfolio of Evidence	
Strategic Goals	Programme (IDP)	Objectives	Key Performance Indicators	Baseline	Target output (Annual target)	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Number	1	1	1	1	Operational
Municipal Capacity and Infrastructure Development	KPI 4 Signed lease agreements by 30 June 2022.	100% Signed lease agreements expressed as a% of number of tenants by 30 June 2021.	KPI 4 Signed lease agreements by 30 June 2022.	4 Quarterly reports on Signed lease agreements by 30 June 2022.	4 Quarterly reports on Signed lease agreements by 30 June 2022.	Number	1	1	1	1	1	1	1	1	Signed lease agreement report and signed lease agreements	
Legal Services	To continuously ensure the municipality comply to legislation	KPI 5 By-laws public awareness campaigns conducted by 31 March 2022.	KPI 5 By-laws public awareness campaigns conducted by 31 March 2021.	1 By-laws public awareness campaigns conducted by 31 March 2021.	By-laws public awareness campaigns conducted by 31 March 2022.	Number				1					Advertisment/public notice, agenda, attendance register, and copies of by-laws	
Employee Assistance Program (EAP)	To ensure that the socio-needs of employees are met	KPI 6 Employee wellness campaigns conducted by 30 June 2022.	KPI 6 Employee wellness campaigns conducted by 30 June 2021.	2 Employee wellness campaigns conducted by 30 June 2021.	2 Biannual employee wellness campaigns conducted by 30 June 2022.	Number	1	1	1	1	1	R 115 00,00			Notices, invitations, programme and attendance registers	
Training and Skills Development	Adherence to the Skills Development Act and related regulations at all times.	KPI 7 Employment equity reports submitted to the Department of labour by the 15th of January 2022.	KPI 7 Employment equity reports submitted to the Department of labour by the 15th of January 2021.	1 Employment equity reports submitted to the Department of labour by the 15th of January 2021.	Employment equity report submitted to the Department of labour by the 15th of January 2022.	Number				1					Employment Equity Report and acknowledgement letter from Department of Labour.	
Key Performance Area: Institutional Development and Organisational Development							Quarterly Targets				Annual Budget				Portfolio of Evidence	
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Number	1	1	1	1	1	Operational	
Municipal Capacity and Infrastructure Development	Adherence to the Skills Development Act and related regulations at all times.	KPI 8 Work skills plan developed and submitted to LGSETA by 30 April 2022.	Works skill plan developed and submitted to LGSETA by 30 April 2021.	Work skills plan developed and submitted to LGSETA by 30 April 2022.					Number						Work Skills Plan Report and acknowledgement letter from LGSETA	

Key Performance Area: Institutional Development and Organisational Development				Quarterly Targets				Annual Budget				Portfolio of Evidence	
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Number	1	1	1	Operational
Municipal Capacity and Infrastructure Development	To ensure labour peace and productivity by maintaining continuous engagements with staff or organised labour	KPI 11 Grievance cases attended to within 30 days by 30 June 2022.	100% Grievance cases attended to within 30 days expressed as % of grievance cases received by 30 June 2021.	4 Quarterly reports on grievance cases attended to within 30 days expressed as % of grievance cases received by 30 June 2022.	1	1	1	1	Number	1	1	1	Grievance forms, attendance registers.
Labour relations	KPI 10 LLLF meetings held by 30 June 2022.	4 LLLF meetings held by 30 June 2021.	4 Quarterly LLLF meetings held by 30 June 2022.	Number	1	1	1	1	Number	1	1	1	Agenda, minutes and attendance registers.
	KPI 9 Employees trained by 30 June 2022.	100 Employees trained by 30 June 2021.	100 employees trained by 30 June 2022.	Number	1	1	1	1	Number	1	1	1	R200 000,000 List of trainees, programme/a agenda, attendance register, and training report/s.

Key Performance Area: Institutional Development and Organisational Development							
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	Quarterly Targets		
					1st Quarter	2nd Quarter	3rd Quarter
To ensure that there is a healthy and safe workforce by implementing provisions of the Occupational Health and Safety Act	Occupational Health and safety (OHS)	KPI 13 Occupational Health and Safety Trainings/Sessions conducted by 30 June 2022.	2 Biannual Occupational Health and Safety Trainings/Sessions conducted by 30 June 2022.	Number	1	1	1
Municipal Capacity and Infrastructure Development	Training and Skills Development	KPI 14 Section 54A Manager, Section 56 Manager, and Finance officials sent to training for minimum competency level by 30 June 2022.	50% Section 54A Manager, Section 56 Manager, and Finance officials sent to training for minimum competency level by 30 June 2022.	Report on Section 54A Manager, Section 56 Manager, and Finance officials sent to training for minimum competency level expressed as a % of the total number of Section 54A, Section 56 Manager and Finance officials employed by 30 June 2021.	Number	1	1
							Portfolio of Evidence
							Proof of enrolment or results.
							R100 000.00

Key Performance Area: Institutional Development and Organisational Development							Quarterly Targets				Annual Budget			Portfolio of Evidence	
Strategic Goals		Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual	Budget	Operational			
IT and support	Constantly support the flow of and access to information through providing information and communication (ICT) support to ICT infrastructure	KPI 15 ICT queries/Incidents attended to within 16 working hours expressed as a % of total number of requests received by 30 June 2022.	100% of ICT queries/Incidents attended to within 16 working hours expressed as a % of total number of requests received by 30 June 2021.	90% of ICT queries/Incidents resolved within 72 working hours expressed as a % of total number of incidents/queries attended to by 30 June 2022.	%	100%	100%	100%	100%	100%	100%	Operational	ICT queries/incident and support tickets.		
IT and support	Constantly support the flow of and access to information through providing information and communication (ICT) support to ICT infrastructure	KPI 16 ICT queries/Incidents attended to within 16 working hours expressed as a % of total number of requests received by 30 June 2022.	100% of ICT queries/Incidents attended to within 16 working hours expressed as a % of total number of requests received by 30 June 2022.	90% of ICT queries/Incidents resolved within 72 working hours expressed as a % of total number of incidents/queries attended to by 30 June 2022.	%	90%	90%	90%	90%	90%	90%	Operational	ICT queries/incident and Support tickets.		
Key Performance Area: Institutional Development and Organisational Development							Quarterly Targets				Annual Budget			Portfolio of Evidence	
Strategic Goals		Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual	Budget	Operational		Screenshots of uploads and submission register.	
IT and support	Constantly support the flow of and access to information through providing information and communication (ICT) support to ICT infrastructure	KPI 17 Documents uploaded on the Municipal website by 30 June 2022.	4 Documents uploaded on the Municipal website by 30 June 2021.	4 Quarterly documents uploaded on the Municipal website by 30 June 2022.	Number	1	1	1	1	1	1	1	Operational	Screenshots of uploads and submission register.	

Key Performance Area: Institutional Development and Organisational Development							Quarterly Targets				Annual Budget			Portfolio of Evidence	
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence				Inspection register	
To ensure that all municipal documents are kept safe, can be retrieved timely and that necessary confidentiality is protected	KPI 18 Records storage inspections conducted by registry by 30 June 2022.	4 Records storage inspections conducted by registry by 30 June 2021.	4 Quarterly reports on records storage inspections conducted by registry by 30 June 2022.	Number	1	1	1	1	R80 000.00	Copy of Newsletter and distribution register	Operational	1	1	1	1
Records and Archives	KPI 19 Records management trainings conducted by 30 June 2022.	2 Records management trainings conducted by 30 June 2021.	2 biannually records management trainings conducted by 30 June 2022.	Number	1	1	1	1	R80 000.00	Copy of Newsletter and distribution register	Operational	1	1	1	1
Communication	Dissemination of information to the community and stakeholders on daily issues that affect the community on the grounds and when needed	KPI 20 Newsletters developed by 30 June 2022.	4 Newsletters developed by 30 June 2021.	Number	1	1	1	1	R80 000.00	Copy of Newsletter and distribution register	Operational	1	1	1	1
Create a conducive environment for prosperous investment	To continuously monitor compliance of businesses with Business Act, by-laws and policies	KPI 21 Businesses inspected conducted for compliance by 30 June 2022.	160 Businesses inspected for compliance by 30 June 2021.	Number	40	40	40	40	40	Inspection register	Operational	1	1	1	1

Strategic Initiatives and Performance Metrics												
Strategic Goal	Programme (IDP)	Key Performance Area: Good Governance and Public Participation				Quarterly Targets				Annual Budget	Portfolio of Evidence	
		Objectives	Key Performance Indicators	Baseline	Target output (Annual target)	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
To continuously provide support to SMMEs by offering training and assistance in order for them to grow and be viable	KPI 22 SMMEs trainings/session on held by 30 June 2022.	To create greater awareness amongst community members, stakeholders about the importance of tourism and the promotion thereof on quarterly basis	KPI 23 Tourism awareness campaigns conducted by 30 June 2021.	8 Tourism awareness campaigns conducted by 30 June 2021.	8 Quarterly tourism awareness campaigns conducted by 30 June 2022.	Number	2	2	2	2	Operational	Invitation, programmes and attendance register
SMMEs	4 SMMEs trainings/session held by 30 June 2021.	Tourism	KPI 24 Mayor's special projects held by 30 June 2022.	28 Mayor's special projects Held by 30 June 2021.	4 Quarterly SMMEs trainings/session held by 30 June 2022.	Number	1	1	1	1	Operational	Invitation, programmes and attendance register
Key Performance Area: Special Projects										R 524 500.00	Programmes and attendance register and reports	

Key Performance Area: Basic Services Delivery And Infrastructure Development								Quarterly Targets				Annual Budget				Portfolio of Evidence	
		Strategic Goals	Objectives	Key Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter							
Develop and maintain infrastructural community services	Ward Committees	Continuously allow communities to make inputs on service delivery issues through ward committees	KPI 25 Meetings held per ward committee by 30 June 2022.	56 Meetings held per ward committee by 30 June 2021.	56 Quarterly meetings held per ward committee by 30 June 2022.	Number	14	14	14	14	Operational	Minutes and attendance register					
	Building Plan Administrator and Inspectorate	To continuously comply to national building act and regulations	KPI 26 Building completion certificates issued within 30 days by 30 June 2022.	100% building completion certificates issued within 30 days by 30 June 2021.	4 Quarterly reports on building completion certificates issued within 30 days by 30 June 2022.	Number	1	1	1	1	Operational	Progress report, Inspection request form and building completion certificates					

Key Performance Area: Basic Services Delivery And Infrastructure Development						Quarterly Targets				Annual Budget		Portfolio of Evidence
Strategic Goals		Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			
KPI 28	Households provided with electricity connections by 30 June 2022.	100% Households provided with electricity connections expressed as a % of applications received by 30 June 2021..	4 Quarterly reports on households provided with electricity connections 30 June 2022.	Report on upgrading of gravel internal roads to paved for Magojaneng & Batharos funded MIG at 30 June 2022.	Number	1	1	1	1	26 720 902.93	Progress report on upgrading of Gravel internal roads to paved for Magojaneng & Batharos.	
Provision of electricity to New households	To upgrade 35.85k main gravel roads to paved standard by 2022.	KPI 29 Upgrading of gravel internal roads to paved for Magojaneng & Batharos funded MIG at 30 June 2022.	1.8 km of Newly surfaced/paved roads completed by 30 June 2021.	Report on upgrading of gravel internal roads to paved for Magojaneng & Batharos funded MIG at 30 June 2022.	Number	1	1	1	1	Report on electricity connections	Report on electricity connections	
Roads and Storm water										Operational	Report o building plans application register and proof of assessment.	

Key Performance Area: Basic Services Delivery And Infrastructure Development							Quarterly Targets				Annual Budget		Portfolio of Evidence		
Strategic Goals		Objectives		Key Performance Indicators		Baseline		Unit of Measurement		1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
KPI 31 Construction of Batharos community hall by 30 June 2022.	To supply at least basic water services to all households in the municipal area by 2022.	KPI 32 Water sources to be refurbished and completed by 30 June 2022.	5 Water sources to be refurbished and completed by 30 June 2021.	5 Water sources to be refurbished and completed by 30 June 2022.	New	Report on extension of bulk water supply in Geelboom & Mokala mosesane by 30 June 2022.	n/a	150m	150m	150m	700m	Operational	Progress report on meters of resealing of existing tarred roads by 30 June 2022.	Progress report on meters of resealing of existing tarred roads.	
Maintenance of parks and sports grounds to an acceptable environmental standard annually	Water Infrastructure	KPI 33 Extension of bulk water supply in Geelboom & Mokala mosesane by 30 June 2022.	5 Water sources to be refurbished and completed by 30 June 2021.	5 Water sources to be refurbished and completed by 30 June 2022.	New	Report on extension of bulk water supply in Geelboom & Mokala Mokesane.	n/a	150m	150m	150m	700m	Operational	Progress report on extension of bulk water supply in Geel boom & Mokala Mokesane.	Completion certificates, last payment certificate and GPS coordinates.	
	Develop and maintain infrastructural community services	KPI 35 Households provided with full water borne sewer by 30 June 2022.	100% Households provided with full water borne sewer expressed as a % of the total number of applications received by 30 June 2021.	100%	Households provided with full water borne sewer by 30 June 2022.	4 Quarterly reports on Households provided with full water borne sewer by 30 June 2022.	Number	1	1	1	1	1	operational	Report on water borne sewer connections done.	Report on water borne sewer connections done.

Strategic Goals	Objectives	Key Performance Indicators	Quarterly Targets				Annual Budget	Portfolio of Evidence
			1st Quarter	2nd Quarter	3rd Quarter	4th Quarter		
KPI 36 Households provided with New water yard connection by the municipality by 30 June 2022.	100% Households provided with New water yard connection by the municipality expressed as a % of applications received by 30 June 2021.	4 Quarterly reports on Households provided with New water yard connection by the municipality by 30 June 2022.	1	1	1	1	Report on New water connections	
KPI 37 Households provided with New water yard connection done by Sedibeng Water by 30 June 2022.	1 Households provided with New water yard connection done by Sedibeng Water by 30 June 2021.	Report on households provided with New water yard connection done by Sedibeng Water by 30 June 2022.	1	1	1	1	Report on water yard connections done by Sedibeng Water	
KPI 38 Laboratory reports on quality of drinking water according to SANS 241 standards.	Average blue drop water quality standard achieved (at least 70%) by 30 June 2021	12 Monthly laboratory reports on quality of drinking water.	Number	3	3	3	Operational	Copies of lab reports
<b>Key Performance Area: Basic Services Delivery And Infrastructure Development</b>			Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	
Develop and maintain infrastructural community services	Electricity connections	KPI 39 Provision of basic level of services to 50 households in 2021/22 Financial year	2000 Electrical connections to be done in Wrenchville, Bankhara Bodulong and Promise Land by 30 June 2021.	Number		500	1500	#####

Key Performance Area: Basic Services Delivery And Infrastructure Development										Quarterly Targets				Annual Budget		Portfolio of Evidence	
Strategic Goals	Objectives	Key Performance Indicators	Baseline			Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence	Annual Budget	Portfolio of Evidence			
			To create platform for economic growth	KPI 42 EPWP Jobs created by 30 June 2022.	278 EPWP Jobs created by 30 June 2021.												
To establish fully functional fire services by 2022.	Project Management	KPI 41 Installation of 400 lined double pit in vergenoeg (Sanitation)	New	Report on Installation of 400 lined double pit in vergenoeg (Sanitation)	Number	Report on construction of fire station funded by MIG at 30 Junne 2022.	Number	Report on construction of fire station funded by MIG at 30 Junne 2022.	Number	400	R1 580 000,00	Progress Reports and proof of payment certificate (Multi-year)	1	R19 088 385,02	progress report and Happy letters.		
KPI 40 Construction of fire station funded by MIG at 30 Junne 2022..	Fire Services	KPI 40 Construction of fire station spent expressed as a % of the MIG allocated budget by 30 June 2021.	100%	Expenditure on Construction of fire Station spent expressed as a % of the MIG allocated budget by 30 June 2021.	Number					12							

Key Performance Area: Basic Services Delivery And Infrastructure Development							Quarterly Targets				Annual Budget				Portfolio of Evidence				
Strategic Goals		Objectives		Key Performance Indicators		Baseline		Unit of Measurement		1st Quarter		2nd Quarter		3rd Quarter		4th Quarter			
Create a conducive environment for prosperous business investment	To ensure and Inspectorate the implementations of by-laws	KPI 44 Audits on outdoor advertising conducted by 30 June 2022.	1 Audits on outdoor advertising conducted by 30 June 2021.	Audits on outdoor advertising conducted by 30 June 2022.	Number	3	3	3	3	3	3	3	3	3	3	3	1	Operational	
Develop and main infrastructural and community services	To continuously ensure that vehicles are road worthy and regulate vehicle and driver's licenses in an efficient and professional manner.	KPI 45 Learners licences test conducted by 30 June 2022.	100% Learners licences test conducted expressed as a total % of appointments made by 30 June 2021.	12 Monthly reports on Learners licences test conducted by 30 June 2022.	Number	3	3	3	3	3	3	3	3	3	3	3	1	Outdoor advertising audit report	
Develop and main infrastructural and community services	Licensing and vehicle testing	To continuously ensure that vehicles are road worthy and regulate vehicle and driver's licenses in an efficient and professional manner.																Enatis report	
Strategic Goals		Objectives		Key Performance Indicators		Baseline		Unit of Measurement		1st Quarter		2nd Quarter		3rd Quarter		4th Quarter		Portfolio of Evidence	
Develop and main infrastructural and community services		To continuously ensure that vehicles are road worthy and regulate vehicle and driver's licenses in an efficient and professional manner	KPI 46 Drivers licences tests conducted by 30 June 2022.	100% Drivers licences test conducted expressed as a total % of appointments made by 30 June 2021.	12 Monthly reports on Drivers licences tests conducted by 30 June 2022.	Number	3	3	3	3	3	3	3	3	3	3	1	Operational	
Develop and main infrastructural and community services	Security	To continuously provide professional security services	KPI 47 Number of security reports submitted by 30 June 2022.	4 Security reports submitted by 30 June 2021.	4 Quarterly security reports submitted by 30 June 2022.	Number	1	1	1	1	1	1	1	1	1	1	1	Submission register and Security Report	

Key Performance Area: Basic Services Delivery And Infrastructure Development									
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	Annual Budget		Portfolio of Evidence		
					1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	
Parks	To establish fully functional disaster centre by 2020	KPI 49 Emergency incidents attended to within an hour expressed as a % of incidents reported by 30 June 2021.	100% Emergency incidents attended to within an hour expressed as a % of incidents reported by 30 June 2021.	%	100%	100%	100%	100%	Operational
Disaster Services	To maintain parks and open areas to acceptable environmental standard	KPI 48 Number of parks maintained by 30 June 2022.	20 Parks maintained by 30 June 2021.	Number	1	1	1	1	Operational
Quarterly Targets							Annual Budget		
Parks	To maintain parks and open areas to acceptable environmental standard	KPI 49 Emergency incidents attended to within an hour expressed as a % of incidents reported by 30 June 2021.	100% of Emergency incidents attended to within an hour expressed as a % of incidents reported by 30 June 2022.	%	100%	100%	100%	100%	Operational
Disaster Services	To establish fully functional disaster centre by 2020	KPI 48 Number of parks maintained by 30 June 2022.	20 Parks maintained by 30 June 2021.	Number	1	1	1	1	Operational
Reports Maintenance registers, weekly schedule.							Annual Budget		
Incident report							Annual Budget		
Inspection request register and the inspection report.							Annual Budget		

Key Performance Area: Basic Services Delivery And Infrastructure Development									
Strategic Goals	Objectives	Key Performance Indicators	Quarterly Targets				Annual Budget	Portfolio of Evidence	
			1st Quarter	2nd Quarter	3rd Quarter	4th Quarter			
Licensing and vehicle testing	To continuously ensure that vehicles are road worthy and regulate vehicle and driver's licenses in an efficient and professional manner	KPI 51 Roadworthy tests conducted expressed as a total % of appointments made by 30 June 2022.	Road blocks conducted by 30 June 2022.	Number	3	3	3	3	Operational
Road Safety / Law Enforcement	Provide ongoing traffic control services	KPI 52 Road blocks conducted by 30 June 2022.	Road blocks conducted by 30 June 2021.	Number	12 Quarterly road blocks conducted by 30 June 2022.	3	3	3	Stop and approach register and road block schedule
<b>Key Performance Area: Basic Services Delivery And Infrastructure Development</b>									
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget
Develop and maintain infrastructural and community services	To provide weekly kerbside waste removal service to residential, schools, industrial and commercial sites ( 3 times a week ) in Kuruman town, Wrenchville and Mothibstad	KPI 53 Households provided with door-to-door waste collection by 30 June 2022.	Households provided with door-to-door waste collection by 30 June 2021.	Number	4600	4600	4600	4600	Operational
	Waste Management	Roadworthy tests conducted expressed as a total % of appointments made by 30 June 2022.	Roadworthy tests conducted expressed as a total % of appointments made by 30 June 2021.	Number	100% of Roadworthy tests conducted expressed as a total % of appointments made by 30 June 2022.	100%	100%	100%	Roadworthy Register and quality assurance forms

Key Performance Area: Financial Viability And Accountability		Quarterly Targets				Annual Budget		Portfolio of Evidence	
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	
To continuously preserve, maintain and collect revenue related to the Kuruman Eye.	KPI 54 Revenue generated from Caravan Park by 30 June 2022.	Revenue generated on guests from Caravan Park by 30 June 2021.	Report on revenue generated from Caravan Park by 30 June 2022.	Number	1	1	1	1	Operational
Revenue Generation/The Eye	KPI 55 Visitors and revenue generated from 1st eye by 30 June 2022.	60000 reports on visitors and revenue generated from 1st eye by 30 June 2021.	4 Quarterly reports Visitors and revenue generated from 1st eye by 30 June 2022.	Number	1	1	1	1	Operational
Libraries	KPI 56 Membership & circulation of library materials by 30 June 2022.	New	4 Quarterly reports on new Membership & circulation of library materials by 30 June 2022.	Number	1	1	1	1	Operational
Cemeteries	KPI 57 Library awareness campaigns conducted by 30 June 2022.	Library awareness campaigns conducted by 30 June 2021..	4 Quarterly reports on Library awareness campaigns conducted by 30 June 2022.	Number	1	1	1	1	Operational
Disaster	To provide and maintain burial space at all times	KPI 58 Maintaining of cemeteries on monthly basis by 30 June 2022.	4 Quarterly reports on Maintaining of cemeteries on monthly basis by 30 June 2022.	Number	1	1	1	1	Operational
	To establish fully functional disaster centre by 2022.	KPI 59 Emergency evacuation plan	4 quarterly emergency evacuation monitoring plan	Number	1	1	1	1	Report on emergency evacuation Plan.

Key Performance Area: Financial Viability And Accountability		Quarterly Targets				Annual Budget		
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Free Basic Services (Indigent)	Enhance revenue and financial management	KPI 60 Number of indigents registered by 30 June 2022.	3500 Indigents registered by 30 June 2021.	3500 Indigents registered by 30 June 2022.	3500 Indigents registered by 30 June 2022.	3500	Operational	
To ensure provision of free basic services to registered indigents	Expenditure Management	KPI 61 Unauthorised expenditure expressed as a % of total expenditure by 30 June 2022.	8% Unauthorised expenditure expressed as a % of total expenditure by 30 June 2021.	8% Unauthorised expenditure expressed as a % of total expenditure by 30 June 2022.	8%	Operational	Indigent register	
	Reduce unnecessary spending on travelling, overtime and operational costs by an average of 10% p.a. by June 2022.	KPI 62 Irregular expenditure expressed as a % of total expenditure on New procumbent by 30 June 2022.	20% Irregular expenditure expressed as a % of total expenditure on New procumbent by 30 June 2021.	20% Irregular expenditure expressed as a % of total expenditure on New procumbent by 30 June 2022.	20%	Operational	Irregular expenditure register and section 52(d) reports	
		KPI 63 Fruitless expenditure expressed as a % of total expenditure by 30 June 2022.	2% Fruitless expenditure expressed as a % of total expenditure by 30 June 2021.	2% Fruitless expenditure expressed as a % of total expenditure by 30 June 2022.	2%	Operational	Fruitless expenditure register and section 52(d) reports	
		KPI 64 rates clearance certificates issued within 10 days of customer applications by 30 June 2022.	100% rates clearance certificates issued within 10 days of customer applications by 30 June 2021..	100% rates clearance certificates issued within 10 days of customer applications by 30 June 2022.	100%	Operational	Customer application forms and clearance certificates	
							Portfolio of Evidence	

Key Performance Area: Financial Viability And Accountability						Quarterly Targets				Annual Budget		
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Portfolio of Evidence			
To promote Financial Viability and accountability	KPI 65 Net debtors' days by 30 June 2022.	Net debtors' days by 30 June 2021.	Net debtors' days by 30 June 2022.	Days	60	60	60	60	Operational	Debtors age analysis, Revenue/Billing Report and Write off reports if applicable. (Circular 71 ratios)		
To compile a funded and realistic budget annually for approved by Council by the end of May each year.	KPI 66 2021/2022. Adjusted budget submitted to Council for approval by 28 February 2022.	2020/2021. Adjusted budget submitted to council.	2021/2022. Adjusted budget submitted to Council for approval by 28 February 2022.	Date	28-Feb-22				Operational	Approved adjusted budget and council resolution		
Budgeting	KPI 67 2022/2023 draft budget tabled to council by 31 March 2022.	2021/22 Draft budget tabled to council by 31 March 2021.	2022/2023 draft budget tabled to council by 31 March 2022.	Date	31-Mar-22				Operational	Draft Budget and Council Resolution		
	KPI 68 2022/2023 budget tabled to council for approval by the 31 May 2022.	2021/2022. Budget tabled to council by 31 May 2021.	2022/2023 budget tabled to council for approval by the 31 May 2022.	Date	#####				Operational	Budget and Council Resolution		
	To ensure 100% compliance annually to legislatively prescribed financial report requirements.	KPI 69 Performance and budget reports submitted to council by 30 June 2022.	4 Quarterly performance and budget reports submitted to council by 30 June 2021.	Number	1	1	1	1	Operational	Section 52 (d) reports and council resolution		

Key Performance Area: Financial Viability And Accountability									
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	Quarterly Targets		Annual Budget	Portfolio of Evidence	
					1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	
Enhance revenue and financial management	To promote Financial Viability and accountability	KPI 70 Section 71 reports submitted within 10 working days after month end by 30 June 2022.	12 Section 71 reports submitted within 10 working days after month end by 30 June 2021.	12 Quarterly Section 71 reports submitted within 10 working days after month end by 30 June 2022.	Number	3	3	3	Operational
Enhance revenue and financial management	Budgeting	To ensure 100% compliance annually to legislatively prescribed financial report requirements.	KPI 71 Annual Financial Statements submitted to the Auditor General by 31 August 2021.	Annual Financial Statements submitted to the Auditor General by 31 August 2021.	Date	#####	R6 000 000,00	Copy of the AFS and acknowledgement letter from the Mayor	Section 71 reports, proof of submission to the Mayor and provincial treasury and acknowledgement of receipts from the Mayor
Enhance revenue and financial management	To promote Financial Viability and accountability	KPI 72 Municipal Property Rates Act submitted to council by 30 June 2022.	4 Quarterly reports on Municipal Property Rates Act submitted to council by 30 June 2021.	4 Quarterly reports on Municipal Property Rates Act submitted to council by 30 June 2022.	Number	1	1	1	Operational
Enhance revenue and financial management	Debt collection	To promote Financial Viability and accountability	KPI 73 Receipts from debtors expressed as a % of total revenue for the period from 1 July 2020 to 30 June 2022.	90% Receipts from debtors expressed as a % of total revenue for the period from 1 July 2020 to 30 June 2022.	Unit of Measurement	90%	90%	90%	Operational

Key Performance Area: Good Governance and Public Participation							Portfolio of Evidence		
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	Annual Budget		Draft IDP and Council Resolution		
					1st Quarter	2nd Quarter			
KPI 74 Supplementary valuations conducted by 30 June 2021.	1 Supplementary valuations conducted by 30 June 2022.	Supplementary valuations conducted by 30 June 2022.	Ratio	01:01	01:01	01:01	Operational		
KPI 75 Cash/trade creditors coverage ratio by 30 June 2022.	01:01 Cash/trade creditors coverage ratio by 30 June 2021..	Cash/trade creditors coverage ratio by 30 June 2022.	Ratio	01:01	01:01	01:01	Bank Statement, creditors listing/ age analysis		
KPI 76 Net creditors' days by 30 June 2022.	30 days Net creditors' days by 30 June 2021.	Net creditors' days by 30 June 2022.	Days	30	30	30	Creditors age analysis, Proof of payment, cashbook and date stamp on invoice.		
Quarterly Targets							Approved IDP and council resolution		
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	
To annually develop /review a credible IDP that is aligned to regional, provincial and national priorities and that addresses the needs of the community that we serve	To annually develop /review a credible IDP that is aligned to regional, provincial and national priorities and that addresses the needs of the community that we serve	KPI 77 Draft IDP tabled to council by 31 March 2022.	Draft IDP tabled to council by 31 March 2021.	Date	31-Mar-21				Approved IDP and council resolution
Foster Participative Cohesion and Collaboration	Integrate d Development Planning	KPI 78 Final IDP submitted and approved by council by 31 May 2022.	Final IDP submitted and approved by council by 31 May 2021.	Date	####/#/#	####/#/#	####/#/#	####/#/#	
		KPI 79 IDP Rep forum meetings held by 30 June 2022.	4 IDP Rep forum meetings held by 30 June 2021.	Number	1	1	1	1	Operational
		KPI 80 IDP steering committee meetings held by 30 June 2022.	4 Quarterly IDP steering committee meetings held by 30 June 2022.	Number	1	1	1	1	Operational
									Agenda, minutes and attendance register

Strategic Goals		Objectives		Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget	Portfolio of Evidence
<b>Key Performance Area: Good Governance and Public Participation</b>												
KPI 81 Wards represented at IDP/budget community participation meetings by 30 June 2022.	14 Wards represented at IDP/budget community participation meetings by 30 June 2022.	KPI 82 Audit, Risk and Performance Committee reports submitted to council by 30 June 2022.	4 Audit, Risk and Performance Committee reports submitted to council by 30 June 2021.	4 Quarterly Audit, Risk and Performance Committee reports submitted to council by 30 June 2022.	Number	1	1	1	1	1	Operational	Audit, Risk and Performance Committee reports and council minutes
Risk Management	Improve risk management processes by ensuring that all identified risks are mitigated	KPI 83 Internal Audit reports submitted to the Audit, Risk and Performance Committee by 30 June 2022.	4 Number of Internal Audit reports submitted to the Audit, Risk and Performance Committee by 30 June 2021.	4 Quarterly Internal Audit reports submitted to the Audit, Risk and Performance Committee by 30 June 2022.	Number	1	1	1	1	1	Operational	Minutes of Audit, Risk and Performance Committee, agenda and attendance register
Foster Participative Cohesion and Collaboration	KPI 84 Audit, Risk and Performance Committee meetings held by 30 June 2022.	KPI 84 Audit, Risk and Performance Committee meetings held by 30 June 2021.	4 Number of Audit, Risk and Performance Committee meetings held by 30 June 2021.	4 Quarterly Audit, Risk and Performance Committee meetings held by 30 June 2022.	Number	1	1	1	1	1	Operational	Agenda, attendance register/visua l invitation and minutes.
Performance Management	To plan, monitor, report and evaluate performance of the municipality and employees within	KPI 85 Section 46 MSA report submitted to AGSA by 31 August 2022.	Section 46 MSA report submitted to AGSA by 31 October 2021.	Section 46 MSA report submitted to AGSA by 31 October 2022.	Date	31-Aug-21					Operational	Section 46 report and acknowledgement letter from AGSA

Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	Quarterly Targets			Annual Budget	Portfolio of Evidence
					1st Quarter	2nd Quarter	3rd Quarter		
<b>Key Performance Area: Good Governance and Public Participation</b>									
KPI 86 Progress reports on the implementation of Audit Action Plan submitted to Council by 30 June 2022.	To obtain unqualified audit results.	KPI 87 2022-2023 Service Delivery Budget and Implementation Plan (SDBIP) approved by the Mayor by 28 June 2021.	2021-2022 Service Delivery Budget and Implementation Plan (SDBIP) approved by the Mayor by 28 June 2021.	2022-2023 Service Delivery Budget and Implementation Plan (SDBIP) approved by the Mayor by 28 June 2022.	Date			28-Jun-21	Operational
Foster Participative Cohesion and Collaboration	Performance Management	KPI 88 5 2022-2023 performance agreements signed by the Directors/ Accounting Officer/ Mayor and by the 30 June 2022.	5 2021-2022 performance agreements signed by the Directors/ Accounting Officer/ Mayor and by the 30 June 2021.	5 2022-2023 performance agreements signed by the Directors/ Accounting Officer/ Mayor and by the 30 June 2022.	Number			5	Operational
									Copies of signed Performance Agreements

Key Performance Area: Good Governance and Public Participation							Quarterly Targets				Annual Budget			Portfolio of Evidence	
Strategic Goals	Objectives	Key Performance Indicators	Baseline	Unit of Measurement	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Date	Section 72 report and proof of submission	Operational				
KPI 89 Section 72 report compiled and submitted to the National and Provisional Treasury and COGHSTA by 25 January 2022.	Section 72 report compiled and submitted to the National and Provisional Treasury and COGHSTA by 25 January 2021.	Section 72 report compiled and submitted to the National and Provisional Treasury and COGHSTA by 25 January 2022.	KPI 90 Mid-Year performance review session conducted and submitted to COGHSTA by 31 January 2022.	Mid-Year performance review session conducted and submitted to COGHSTA by 31 January 2021.	2021-2022 Mid-Year performance review session conducted and submitted to COGHSTA by 31 January 2022.	Date	31-Jan-22	31-Jan-22	Operational	Minutes, attendance register and proof of submission	Minutes, attendance register and proof of submission				
Foster Participative Cohesion and Collaboration	Performance Management	KPI 91 Performance evaluation of the accounting officer and senior management for 2019-2020 by 30 June 2021 by 31 January 2022.	1 Performance evaluation of the accounting officer and senior management for 2021-2022 by 31 January 2022.	Performance evaluation of the accounting officer and senior management for 2021-2022 by 31 January 2022.	Date	31-Jan-22	31-Jan-22	31-Jan-22	Operational	Agenda, attendance register, minutes and assessment report.	Agenda, attendance register, minutes and assessment report.				

To annually develop /review a credible IDP that is aligned to regional, provincial and national priorities and that addresses the needs of the community that we serve	KPI 92 IDP/PMS/Budget process plan approved by 31st August 2021.	IDP/PMS/Budget process plan approved by 31st August 2020.	IDP/PMS/Budget process plan approved by 31st August 2021.	Date 31-Aug-21	Approved IDP/PMS/Budget process plan and council resolution
Risk Management	KPI 93 Risk management policy annually reviewed by 30 June 2022.	New	Risk management policy annually reviewed by 30 June 2022.	Date 30-Jun-22	Policy and council resolution
	KPI 94 2022-2023 Risk assessment annually completed by 30 June 2022.	New	2022-2023 Risk assessment annually completed by 30 June 2022.	Date 30-Jun-22	Risk assessment register.
	KPI 95 Strategic risk assessments/reviews conducted by 30 June 2022.	New	4 quarterly reports on Strategic risk assessments/reviews conducted by 30 June 2022.	Number 1	1
	KPI 96 Operational risk assessments/reviews conducted by 30 June 2022.	New	4 quarterly reports on operational risk assessments/reviews conducted by 30 June 2022.	number 1	1

		New	Fraud Prevention Policy Annually reviewed and submitted to council by 30 June 2022.	Date Fraud Prevention Policy Annually reviewed and submitted to council by 30 June 2022..	Operational 30-Jun-22	Fraud and prevention policy and council resolution.
	To continuously curb corrupt behaviour through deterrence, prevention and education	KPI 98 Fraud and corruption prevention awareness campaign conducted by 30 June 2022.	2 Fraud and Corruption prevention awareness campaign conducted by 30 June 2021..	Number 2 Biannual fraud and corruption prevention awareness campaign conducted by 30 June 2022.	Operational 1	Public notice, agenda, minutes and attendance register/visual invitation
	Anti-corruption	Improve risk management processes by ensuring that all identified risks are mitigated	KPI 99 Ethics Management Policy submitted to council by 30 June 2022.	Date Ethics Management Policy submitted to council by 30 June 2022..	Operational 30-Jun-22	Ethics Management Policy and council resolution.
	Risk Management	To plan, monitor, report and evaluate performance of the municipality and employees within required timeframes	KPI 100 Final Annual Report submitted to council by 31 Jan 2022.	Date Final Annual Report submitted to council by 31 Jan 2021..	Operational 31-Jan-22	Annual Report and council resolution
	Performance Management					